Web Enablement

Proposed Enhancements

IMACS & BIC Funding

Workload Visibility

Data Interfaces

Security & Accreditation

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- IMACS PMO -

CMT Meeting
20 July 2004

Purpose..

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Provide background on efforts to obtain BIC funding for IMACS, and current status

Who is the BIC?

Business Initiatives Council

Established and presided over by Under Secretary of Defense for Acquisition, Technology and Logistics. Composed of the military department secretaries, the under secretary of defense for comptroller,the under secretary of defense for personnel and readiness, and the vice chairman of the joint chiefs of staff. The BIC reports directly to the Senior Executive Council, whose members include the secretary and deputy secretary of defense; the under secretary of defense for acquisition, technology, and logistics; and the military department secretaries.

Purpose of the BIC?

Launched in July 2001 to implement bureaucracy-reducing and/or money-saving opportunities in the business practices of the DoD.

For additional background information on the BIC:
http://bmc.ida.org/2002/briefings/S1T7_IntotoBIC_Rodgers.ppt

IMACS / BIC Background...

27 Oct 2003

JG-DM Tasked MISMOs/JABs to:

- Assess how the Services should proceed with funding Web Enablement of IMACS
- Recommend a solution within 30 days

IMACS / BIC

Background... (cont'd)

12 Nov 2003

- Initial teleconference held between the Services on approach the group would take to complete this tasking
- Army suggested there was a Business Initiatives Council (BIC) that has representatives from each Service that could possibly give IMACS the needed funds for Web Enablement.

IMACS / BIC

Background... (cont'd)

13 Nov 2003

- Teleconference held between Services' reps and the Air Force rep to BIC (AF/ILI)
- Upon review of IMACS briefing from PMO, and discussion with Services reps, AF BIC rep informed team that IMACS was a viable candidate and BIC funding should be pursued
- He would send the application and instructions to apply for funds
- Additionally, he suggested that since there will be only one opportunity to secure BIC funds, be sure to address all needs

IMACS / BIC Background... (cont'd)

NOTE:

Initial intent was to obtain BIC funding for Web Enablement only...

- However, based on recommendation of the AF BIC rep, several outstanding workload visibility-related PEs, as well as needed data interfaces (one being driven by a GAO report (JDMAG as OPR) for which IMACS can be the solution) and security-related requirements, were added to the final request for BIC funding, for a total of $1.5M.
- Although this initiative was referred to as **"IMACS Web Enablement"**, it actually encompassed much more than that.
- The funding breakout was roughly 40% for web enablement, 30% for workload visibility enhancements, 20% for data interfaces, and 10% for security requirements.

IMACS / BIC

Background... (cont'd)

$1.5M breakout included:

$585K = Web Enablement-related effort

$150K = Security and Accreditation

$118K = Data Access Enhancements

$453K = Workload Visibility Enhancements (other than Army-requested workload visibility enhancements)

$145K = Army-requested Workload Visibility Enhancements (interfaces to provide Out-Year forecasting data to DMOPS,

IMACS / BIC Background... (cont'd)

24 Nov 2003

- Received application from AF BIC Office and completed same

3 Dec 2003

- IMACS PMO submitted Process Improvement Funds Request to AF BIC Office

9 Dec 2003

- Development/Modernization of AF Installation & Logistics Information Systems Waiver for Web Enablement was submitted

AF BIC rep advised that once BIC office received request, would take approximately 30 days to receive the funds

IMACS / BIC Background... (cont'd)

16 Dec 2003

- Initiative presented to BIC I&L Board for initial consideration, and discussed by that board again during week of 20-23 Jan 04.
- As a result, initiative did not go to BIC Executive Directors or to the Principal level. Army expressed some concerns that generated three key questions that need to be addressed prior to submission to BIC:
  - What does the $1.5M get DoD (a detailed breakout of the project costs)?
  - What alternative funding sources have been tried?
  - Did we get DoD Comptroller or logistics domain approval for this project?

IMACS / BIC

Background... (cont'd)

19 Feb 2004

- Teleconference held between Services' reps, AF BIC rep, Army BIC rep, JDMAG and NGMS to obtain clarification on the OSD questions. Responses to questions were then submitted.

17 Mar 2004

- OSD identified the interfaces and metrics related to workload forecasting as urgent requirements and were willing to sponsor this part of the initiative with the BIC. However, while they saw value in web hosting IMACS, from their perspective it did not require accelerated funding through the BIC.

IMACS / BIC Background... (cont'd)

18-19-22 Mar 2004

- During teleconferences between Service Leads, AF BIC rep, IMACS PM and NGMS, it was learned that any BIC-authorized funds (thought to be a separate pot of money) would come "out-of-hide" from each Service. Navy indicated they had no "sweep-up" funds to support accelerating the funds to FY04, and suggested reprioritizing currently budgeted enhancement initiatives (FY04+) to meet web enablement, security improvements, and workload forecasting interfaces/metrics requirements. Even if BIC funds were approved for the workload forecasting (W/L-F/C), the Services would still have to find a way to accelerate FY04 to make it happen out of their own hides. The Service Leads agreed to this approach, and that the IMACS PM would write a memo to the JG-DM Chair detailing current status and recommending this approach to meet the JG-DM's tasking to secure funds for web enablement (which was started immediately).

IMACS / BIC

Background... (cont'd)

30 Mar 2004:

- JDMAG advised that the Service MISMOs agreed to put the request for BIC funds on hold, essentially ending that funding avenue.

- JDMAG asked the Services to take action to POM for their share of the workload forecasting funds (since the business rules said that's what would happen if BIC funds were not be available).
  Responses:
  - Army would provide FY04 funds.
  - Navy would POM for FY06.
  - AF would POM for FY07.

- JDMAG suggested IMACS be put on the 17 Jun 04 JG-DM meeting agenda regarding the funding for web enablement, security, et al.

IMACS / BIC Background... (cont'd)

17 Jun 2004:

- IMACS PM briefed the JG-DM. Summation:
  - As directed by the JG-DM (27 Oct 03), the MISMOs/JABs assessed how the Services should proceed with the Web Enablement of IMACS. Business Initiative Council (BIC) funding was pursued for accelerated Web Enablement, but was determined to be not viable since the funding ultimately comes from the Services' current budgets and the Services have no available funding to support the acceleration. As a result, the Services have agreed to use a portion of the budgeted IMACS sustainment funds over the next several years to accomplish Web Enablement.

IMACS / BIC

Background... (cont'd)

17 Jun 2004: (cont'd)

- During the IMACS briefing, a question was asked if the Services' ERP organizations were considering IMACS-type functionality. Discussions also included the need to conduct a business case analysis on IMACS web enablement. *Directed actions*:
  - JDMAG to provide documentation to Army, Navy & AF on purpose of IMACS and the functionality it provides. Services to communicate this information to their respective ERP organizations. Service ERP organizations are expected to either provide the functionality as part of their ERP solution, or provide a liaison with IMACS in order to ensure continued accomplishment of its purpose.
  - IMACS PM to provide top-level BCA to the Services not later than 15 Sep. BCA is to address pros/cons of web enablement, and consider possibility of hosting IMACS on another server in lieu of web enablement to meet security requirements. BCA will be reviewed by JG-DM at Oct 04 meeting.

IMACS / BIC

Background... (cont'd)

29 Jun 2004:

- IMACS team provided documentation on "purpose of IMACS and the functionality it provides" to JDMAG for their distribution.

1 Jul 2004:

- JDMAG published formal JG-DM meeting minutes detailing required actions.

6 Jul 2004:

- IMACS PM initiated BCA development action.

Current Status…

The BCA is being developed and will be provided to the Services/JG-DM for review by 15 Sep 04.

Questions?